

# College-Wide Goals for Graduation Initiative 2025

**Graduation Initiative Informed Decision-Making Conference** 

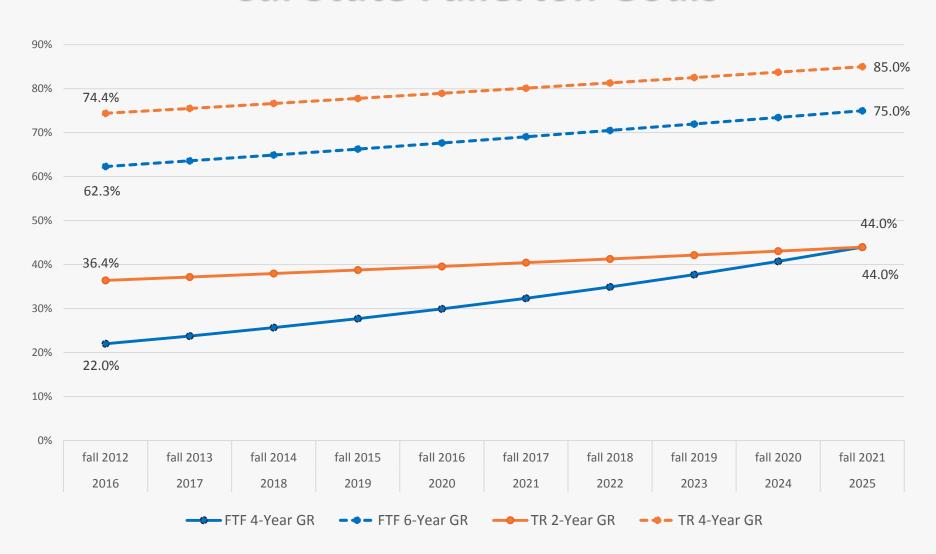
May 5, 2017 CSU San Bernardino, CA

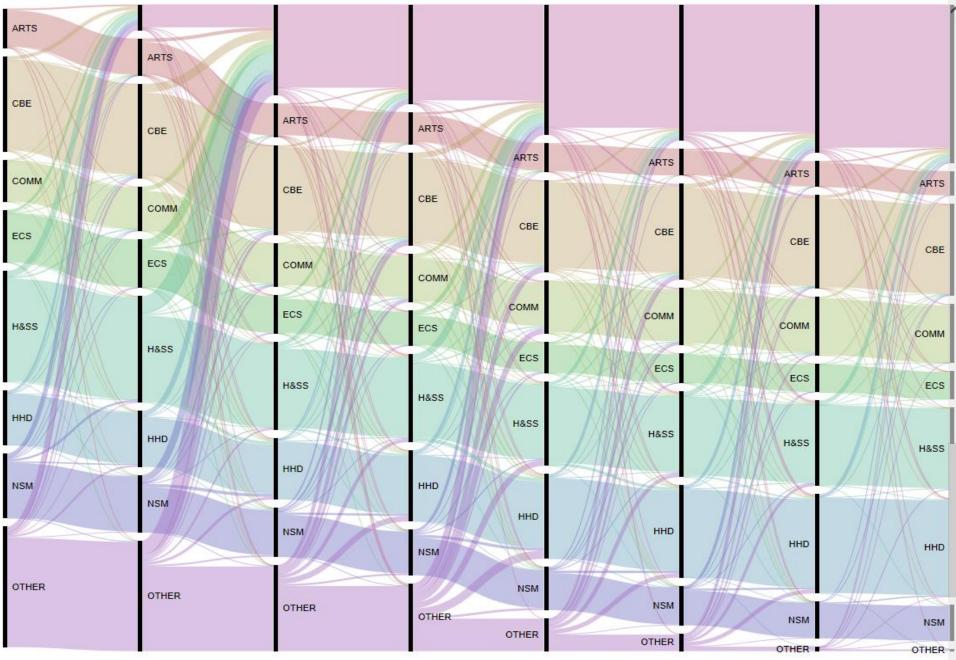
> Sunny Moon Afshin Karimi

Institutional Research & Analytical Studies California State University, Fullerton



### Cal State Fullerton Goals







# Inter-College Major Changes by Cumulative Count of Last Change Fall 2001-2010 First-Time Freshmen Cohorts

College	Semester											
College	1	2	3	4	5	6	7	8	9	10	11	12
ARTS	82.1%	85.2%	87.8%	90.2%	93.4%	95.4%	97.3%	98.2%	99.0%	99.3%	99.7%	100.0%
CBE	69.2%	73.4%	78.4%	83.6%	90.4%	94.7%	97.2%	98.5%	99.3%	99.7%	99.9%	100.0%
COMM	48.2%	51.5%	57.2%	64.9%	79.6%	88.3%	94.4%	97.0%	98.4%	99.1%	99.7%	100.0%
ECS	83.8%	85.9%	88.9%	91.6%	95.4%	97.1%	98.3%	98.8%	99.4%	99.6%	99.9%	100.0%
HHD	43.9%	48.1%	56.2%	65.9%	79.5%	87.6%	93.5%	96.1%	98.3%	99.0%	99.7%	100.0%
H&SS	61.4%	64.2%	67.9%	73.1%	81.9%	87.4%	92.4%	95.2%	97.8%	98.9%	99.6%	100.0%
NSM	66.7%	71.4%	78.1%	82.5%	89.8%	92.9%	96.1%	97.7%	98.7%	99.2%	99.6%	100.0%
OTHER	92.1%	96.2%	98.6%	99.5%	99.7%	99.9%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
OVERALL	63.3%	66.9%	71.9%	77.6%	86.3%	91.4%	95.3%	97.2%	98.7%	99.3%	99.7%	100.0%

Note. Percentage reflects the proportion of students in each college who no longer change colleges after the given semester. Non-retained students are counted in their last college of attendance.



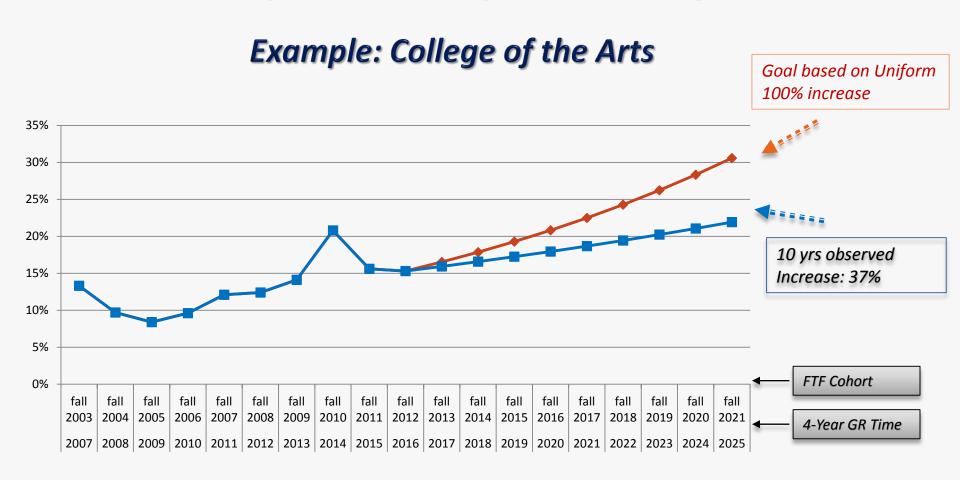
# First-Time Freshmen 4-Year Graduation Rates: Fall 2012 Cohort

College	E	ntry College	е	Latest College			
College	Cohort	Graduated	Grad %	Cohort	Graduated	Grad %	
ARTS	314	60	19.1%	251	40	15.9%	
CBE	819	217	26.5%	969	202	20.8%	
COMM	325	127	39.1%	567	204	36.0%	
ECS	493	32	6.5%	418	20	4.8%	
HSS	702	208	29.6%	865	236	27.3%	
HHD	484	147	30.4%	833	252	30.3%	
NSM	562	69	12.3%	386	21	5.4%	
OTHER	720	115	16.0%	130	0	0.0%	
TOTAL	4419	975	22.0%	4419	975	22.0%	



# 4-Year Graduation Rates Projection:

Uniform Increase for Each College

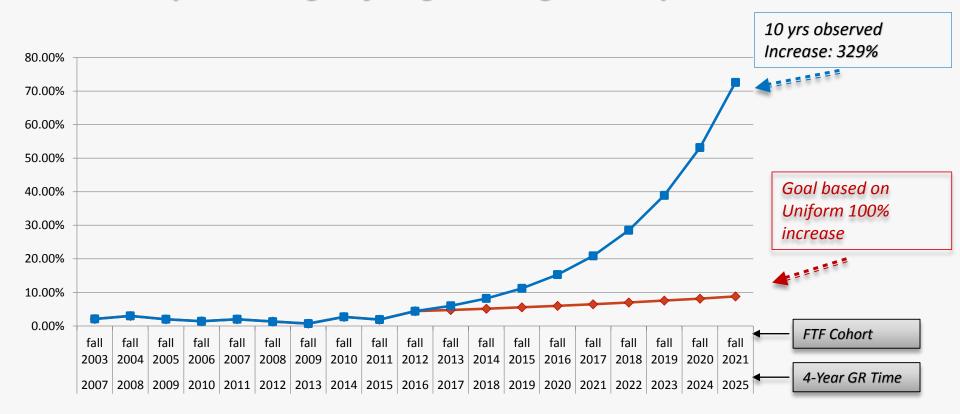




### 4-Year Graduation Rates Projection:

Uniform Increase for Each College

Example: College of Engineering & Computer Science





# College Wide Goal-Setting

(4-Year FTF Grad Rates: 22%)

Opportunity	vs.	Adjustment
Natural Science & Math (5% → 11.2%)		Communication (36% → 69%)
Engineering & Computer Science (4.7% → 10.5%)		Health & Human Development (28.0% → 55.9%)
Arts (15.6% → 33.2%)		Humanities & Social Science (31.2% → 61.3%)

Business & Economics  $(20.8\% \rightarrow 43.1\%)$ 



## Exit College-Wide Adjusted Growth Rates

Method	College	Current Graduation Rate (CGR)	University Growth Rate (UGR)	Varia	ance	Adjusted Growth Rate (AGR)	Preliminary Growth Targets	Correction Factor	Adjusted Growth Rate	
			Percent increase from CGR to reach GI 2025 Goal	Overall CGR - Calculation	- College CGR Result	UGR + Variance	CGR by % Increase based on AGR	Additional uniform increase to reach overall GI 2025 goal	Preliminary Target X Correction Factor	15.9% + (15.9% x 1.061) = 32.8%
	Overall	22.0%	100.0%						44.0%	- 32.07
	ARTS	15.6%		22.0% - 15.6%	6.4%	106.4%	32.2%	1.030	33.2%	
	CBE	20.8%	,	22.0% - 20.8%	1.2%	101.2%	41.8%	1.030	43.1%	
FTF 4-Yr Grad	COMM	36.0%		22.0% - 36.0%	-14.0%	86.0%	67.0%	1.030	69.0%	36.0%
Rate Latest	ECS	4.7%	ı	22.0% - 4.7%	17.3%	117.3%	10.2%	1.030	10.5%	+ (36.0% x 0.86)
Major	HHD	28.0%	ı	22.0% - 28.0%	-6.0%	94.0%	54.3%	1.030	55.9%	= 67.0%
	H&SS	31.2%	ı	22.0% - 31.2%	-9.2%	90.8%	59.5%	1.030	61.3%	
	NSM	5.0%	ı	22.0% - 5.0%	17.0%	117.0%	10.9%	1.030	11.2%	
	OTHER	0.0%	1	22.0% - 0.0%	22.0%	122.0%	0.0%	1.000	0.0%	
<u> </u>	Overall	62.3%	20.4%						75.0%	
	ARTS	52.5%	1	62.3% - 52.5%	9.8%	30.2%	68.3%	1.039	71.0%	
FTF 6-Year	CBE	67.4%	1	62.3% - 67.4%	-5.1%	15.3%	77.7%	1.039	80.7%	
Graduation	COMM	75.2%	ı	62.3% - 75.2%	-12.9%	7.5%	80.8%	1.039	84.0%	
Rate Latest	ECS	49.8%	ı	62.3% - 49.8%	12.5%	32.9%	66.2%	1.039	68.8%	
Major	HHD	76.4%	ı	62.3% - 76.4%	-14.1%	6.3%	81.2%	1.039	84.4%	
Iviajoi	H&SS	61.6%	ı	62.3% - 61.6%	0.7%	21.1%	74.6%	1.039	77.5%	
	NSM	48.9%	ı	62.3% - 48.9%	13.4%	33.8%	65.4%	1.039	68.0%	
	OTHER	0.0%	ı	62.3% - 0.0%	62.3%	82.7%	0.0%	1.000	0.0%	



# Department Wide Goal-Setting

(College of Communications: 36%)

Opportunity	vs	Adjustment
Cinema & TV Dept (32% → 62%)		Human Communication Dept (42% → 77%)

Communication Dept (36% → 70%)

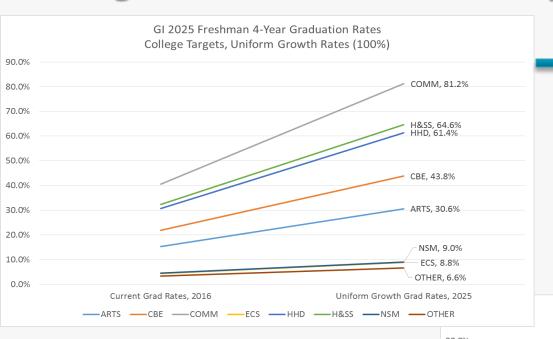


### **Exit Department-Wide Adjusted Growth Rates**

Collogo	Donortmont	Starting College	Latest College	Latest	Graduation
College	Department	Headcount	Headcount	Graduation Rate	Rates Targets
COMM	College Total	325	558	36.0%	69.0%
	Cinema and Television Arts	85	114	31.6%	62.0%
	Communication Sciences and Disorders	50	42	45.2%	82.5%
	Communications	185	384	36.5%	69.8%
	Human Communications Studies	5	18	33.3%	64.8%

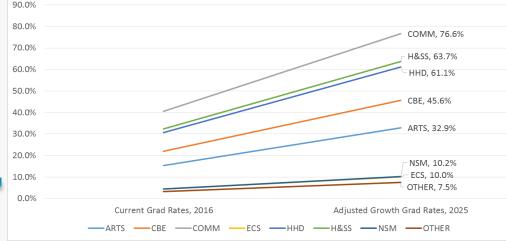


### College-Wide Growth Rates by 2025: FTF 4-Year GR



Based on UNIFORM 100% Increase for each college

Based on Adjusted %
Increase for each college



GI 2025 Freshman 4-Year Graduation Rates

College Targets, Adjusted Growth Rates

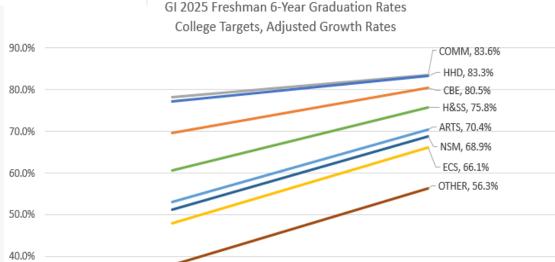


### College-Wide Growth Rates by 2025: FTF 6-Year GR



Based on UNIFORM 20% Increase for each college

Based on ADJUSTED %
Increase for each college





### Data-Driven Decision Making for GI 2025

### **Provost Meets Department Chairs**

- -- GI 2025 & Student Success Dashboard
- -- Provost workshop at Faculty Development Center with faculty

### College-Wide GI 2025 Goal Discussion with Deans

-- Provides data responsive to college needs

### **Graduation Initiative Advisory Group**

-- Cross-Divisional group

### Support for Data-Driven Decision Making

- -- Potential 4.5/2.5 graduates
- -- Frequently Taken Courses by 4.5/2.5 graduates
- -- Graduation Bottleneck Courses
- -- Freshmen who did not pass 1 or more classes



# Data-Driven Decision Making for GI 2025 Graduation Bottleneck Courses

Business Administration Freshmen 4.5-Year Graduates, Fall 2009-2011 Cohorts
Upper-Division Core Requirement Completion by Semster of Completion

				<u> </u>			
		Third-Year			Fourth-Year		Fifth Year
Course	5th	6th	Summer	7th	8th	Summer	9th
	Semester	Semester	Session	Semester	Semester	Session	Semester
BUAD301	35.3%	39.0%	4.1%	10.4%	1.2%	0.0%	0.0%
ECON315/320	8.5%	39.6%	3.0%	34.5%	6.0%	3.4%	1.3%
FIN320	27.8%	35.3%	2.9%	23.7%	4.1%	2.1%	0.4%
ISDS361A	26.8%	39.7%	4.6%	14.2%	3.3%	0.4%	0.0%
ISDS361B	6.7%	21.3%	4.2%	30.5%	27.2%	7.5%	2.1%
MGMT339	10.1%	36.3%	3.8%	39.2%	7.6%	2.1%	0.0%
MGMT340	5.4%	13.8%	5.4%	41.7%	27.5%	4.6%	1.7%
MKTG351	15.1%	39.7%	3.8%	30.1%	9.6%	0.4%	0.0%
MGMT449	0.0%	0.0%	0.4%	0.8%	16.3%	12.9%	69.6%



# Data-Driven Decision Making for GI 2025 The More Units The Better in 4-Years

#### Logistic Regression on FTF 4-Year Graduation Rates

Effects	Coefficient (B)	Wald χ²	Р	Odds ratio
1 <sup>st</sup> Term Units	.112	49.687	.000	1.119
2 <sup>nd</sup> Term Units	.220	263.662	.000	1.246
Pell_Status	374	48.420	.000	.688
First_Generation	275	19.165	.000	.760
URM	245	22.680	.000	.783
Sex	.765	225.553	.000	2.150
HSGPA	1.090	266.101	.000	2.974



### Data-Driven Decision Making for GI 2025 15 Units Takers Graduate Better in 4-Years

#### **Logistic Regression on FTF** 4-Year Graduation Rates

Effects	Coefficient (B)	Wald χ²	Р	Odds ratio
15 Units in 1st Term	.368	54.180	.000	1.445
15 Units in 2 <sup>nd</sup> Term	.996	380.029	.000	2.708
Pell_Status	350	41.764	.000	.705
First_Generation	268	18.127	.000	.765
URM	244	22.357	.000	.783
Sex	.712	194.354	.000	2.038
HSGPA	1.115	274.085	.000	3.048



### Data-Driven Decision Making for GI 2025 15 Units Takers Graduate Better in 4-Years

Semester	Units Grouping	4-Year Grad Rates
1st Comostor	< 15 Units	16.6%
1 <sup>st</sup> Semester	>= 15 Units	28.4%
2 <sup>nd</sup> Semester	< 15 Units	11.7%
Z Semester	>= 15 Units	30.4%



# Data-Driven Decision Making for GI 2025 The More Units The Faster Graduate

#### Linear Regression on FTF *Time-To-Degree*

Effects	Coefficient (B)	Beta	F	Р
1 <sup>st</sup> Term Units	037	086	-7.327	.000
2 <sup>nd</sup> Term Units	065	176	-15.036	.000
Pell_Status	.108	.071	6.021	.000
First_Generation	.049	.029	2.399	.016
URM	.065	.045	3.780	.000
Sex	199	138	-12.361	.000
HSGPA	239	135	-12.141	.000



### Data-Driven Decision Making for GI 2025 15 Units Takers Graduate Faster

#### Linear Regression on FTF *Time-To-Degree*

Effects	Coefficient (B)	Beta	F	Р
15 Units in 1st Term	147	093	-8.249	.000
15 Units in 2 <sup>nd</sup> Term	288	205	-17.984	.000
Pell_Status	.100	.066	5.633	.000
First_Generation	.048	.029	2.363	.018
URM	.064	.044	3.752	.000
Sex	188	130	-11.750	.000
HSGPA	248	140	-12.709	.000



### Data-Driven Decision Making for GI 2025 15 Units Takers Graduate Better in 4-Years

Semester	Units Grouping	Time-To-Degree
1 <sup>st</sup> Semester	< 15 Units	4.92 Yrs
	>= 15 Units	4.66 Yrs
2 <sup>nd</sup> Semester	< 15 Units	5.02 Yrs
	>= 15 Units	4.66 Yrs



### **Conclusion**

- > 5<sup>th</sup> Semester Time Point:
  - → College owns accountability for their students
- > The More Units in 1st Year, The Better / The Faster
- > 15 Units Takers graduate Better in 4-Years, graduate Faster
- Collegial Efforts: Cross-Divisional Collaboration (Academic Affairs and Student Affairs)
- Collaboration with High School District & Community College
- Achievement Gap



# **Q & A**

### **Institutional Research & Analytical Studies**

QUICK FACTS STUDENT DATA FACULTY DATA PRESENTATIONS SURVEYS RESOURCES ABOUT US

ORANGE COUNTY STATE COLLEGE FULLERTON, CALIFORNIA	
JULY 24.1959 APPLICATIONS	
TOTAL REJECTED - 6	
INCOMPLETE APPLICATIONS-13 GRAND TOTAL 149	
*GIRLS 49 Bors 21	

Acayear	Headcount	Fall rb-FTES
2016-2017	40,235	32,306
2015-2016	38,948	31,405
2014-2015	38,128	30,819
2013-2014	38,325	30,777
2012-2013	37,677	30,287

Fall 1959 Admission Reporting System as compared to the Current Reporting Metrics

- Presentation available on IRAS website:
  - http://www.fullerton.edu/analyticalstudies/
- Contact: Sunny Moon, Director of Institutional Research & Analytical Studies
  - <u>hmoon@fullerton.edu</u> x4749